

Appendix B : 2_Summary

| | Y-T-D Actual £'000 | Annual Budget £'000 | ACTUAL Variance £'000 | Annual Forecast (including Accruals) £'000 | Annual Variance £'000 | Annual Variance % |
|---|--------------------------|---------------------------|-----------------------------|--|-----------------------------|----------------------|
| Position as at the end of November 2020 | | | | | | |
| People and Places | 467 | 671 | (204) | 635 | (36) | (5.4) |
| Housing and Health | 597 | 829 | (232) | 954 | 125 | 15.1 |
| Finance and Investments | 2,925 | 2,851 | 74 | (296) | (3,148) | (110.4) |
| Cleaner and Greener | 5,057 | 4,753 | 304 | 7,292 | 2,539 | 53.4 |
| Improvement and Innovation | 3,621 | 5,582 | (1,960) | 5,621 | 39 | 0.7 |
| Development and Conservation | 1,086 | 1,128 | (42) | 1,281 | 153 | 13.6 |
| Services Total | 13,754 | 15,816 | (2,061) | 15,487 | (328) | (2.1) |
| Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund | (40) | (60) | 20 | (60) | 0 | 0.0 |
| Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund | (115) | (172) | 57 | (172) | 0 | 0.0 |
| NET SERVICE EXPENDITURE | 13,600 | 15,583 | (1,984) | 15,255 | (328) | (2.1) |
| New Homes Bonus | (833) | (1,249) | 416 | (1,249) | 0 | 0.0 |
| Retained Business Rates | (1,426) | (2,139) | 713 | (2,593) | (454) | (21.2) |
| Council Tax | (7,509) | (11,264) | 3,755 | (11,264) | 0 | (0.0) |
| Summary excluding Investment Income | 3,832 | 931 | 2,484 | 150 | (782) | (84.0) |
| Investment Property Income | (890) | (1,428) | 538 | (1,292) | 136 | 0.0 |
| Interest Receipts | (65) | (303) | 0 | (89) | 214 | 0.0 |
| OVERALL TOTAL | 2,877 | (799) | 3,022 | (1,231) | (432) | 54.0 |
| Planned Appropriation to/(from) Reserves | (299) | (449) | 150 | (449) | 0 | |
| Other Reserve Movements | 0 | 1,249 | (1,249) | 1,703 | 454 | |
| Supplementary Estimates | 0 | 0 | 0 | 0 | 0 | |
| (Surplus)/Deficit | 2,578 | (0) | 1,923 | 22 | 22 | |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|-------------------------------|-------------------------------|---|--------------------------------|---------------------------------|---|---|
| People & Places SDC Funded | | | | | | | |
| Administrative Expenses - Communities & Business | 17 | 13 | 5 | 22 | - | 22 | - |
| All Weather Pitch | (4) | (3) | (0) | (5) | - | (5) | - |
| Community Development Service Provisions | (6) | (6) | - | (6) | - | (6) | - |
| Community Safety | 138 | 139 | (1) | 209 | (22) | 187 | (22) |
| Community Housing Fund | 6 | - | | - | - | - | - |
| Grants to Organisations | 173 | 171 | 2 | 180 | - | 180 | - |
| Leader Programme | 3 | 3 | 0 | 5 | - | 5 | - |
| Leisure Contract | 72 | 55 | 17 | 108 | - | 108 | - |
| Leisure Development | 22 | 15 | 6 | 20 | - | 20 | - |
| The Community Plan | 43 | 40 | 3 | 60 | (5) | 55 | (5) |
| Tourism | (28) | 22 | (51) | 27 | - | 27 | - |
| Youth | 21 | 34 | (13) | 51 | (9) | 42 | (9) |
| West Kent Partnership | (8) | (10) | 2 | - | - | - | - |
| Total People & Places (SDC Funded) | 449 | 473 | (31) | 671 | (36) | 635 | (36) |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|-------------------------------|-------------------------------|---|--------------------------------|---------------------------------|---|---|
| People & Places Externally Funded | | | | | | | |
| Business Area Improvement Fund | 1 | - | 1 | - | - | - | - |
| Compliance & Enforcement | (48) | - | (48) | - | - | - | - |
| Community Sports Activation Fund | 26 | 13 | 13 | - | - | - | - |
| Dunton Green Projects - S106 | (1) | - | (1) | - | - | - | - |
| Partnership - Home Office | (5) | (11) | 6 | - | - | - | - |
| Sport Satellite Clubs | (1) | - | (1) | - | - | - | - |
| Sportivate Inclusive Archery Project | (0) | - | (0) | - | - | - | - |
| Troubled Families Project | (2) | - | (2) | - | - | - | - |
| West Kent Enterprise Advisor Network | 54 | 24 | 29 | - | - | - | - |
| West Kent Kick Start | (8) | - | (8) | - | - | - | - |
| West Kent Business Rates Retention | 7 | - | 7 | - | - | - | - |
| West Kent Partnership Business Support | (5) | - | (5) | - | - | - | - |
| Total People & Places (Ext Funded) | 18 | 26 | (8) | - | - | - | - |
| Total People & Places | 467 | 499 | (38) | 671 | (36) | 635 | (36) |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|-------------------------------|-------------------------------|---|--------------------------------|---------------------------------|---|---|
| Housing and Health | | | | | | | |
| Administrative Expenses - Housing | 3 | - | 3 | - | - | - | - |
| Health Improvements | 29 | 35 | (5) | 52 | (5) | 47 | (5) |
| Housing Initiatives | 28 | 33 | (5) | 49 | - | 49 | - |
| Homeless | 144 | 144 | 0 | 233 | 9 | 242 | 9 |
| Homelessness Funding | 62 | 74 | (12) | - | - | - | - |
| Housing | 119 | 115 | 5 | 153 | - | 153 | - |
| Housing Register | 59 | 45 | 14 | 51 | - | 51 | - |
| Homelessness Prevention | 127 | - | 127 | - | 129 | 129 | 129 |
| Housing Energy Retraining Options (HERO) | 73 | 81 | (7) | 48 | - | 48 | - |
| Housing Pathway Co-ordinator | (23) | - | (23) | - | - | - | - |
| Gypsy Sites | 1 | (1) | 2 | (1) | 1 | 0 | 1 |
| Disabled Facilities Grant Administration | 0 | 8 | (8) | (50) | - | (50) | - |
| Private Sector Housing | 189 | 196 | (7) | 294 | (9) | 285 | (9) |
| Sevenoaks Switch and Save | 4 | - | 4 | - | - | - | - |
| Total Housing & Health (SDC Funded) | 816 | 729 | 87 | 829 | 125 | 954 | 125 |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|-----------------------|-----------------------|--|------------------------|-------------------------|--|--------------------------------------|
| Housing & Health Externally Funded | | | | | | | |
| Next Steps Accommodation Programme | (134) | (138) | 4 | - | 16 | 16 | 16 |
| Choosing Health WK PCT | (3) | (10) | 7 | - | - | - | - |
| Dementia Area Project - Run Walk Push | (0) | - | (0) | - | - | - | - |
| One You - Your Home Project | (30) | - | (30) | - | - | - | - |
| PCT Health Checks | (25) | (1) | (24) | - | - | - | - |
| PCT Initiatives | (25) | 17 | (41) | - | - | - | - |
| Total Housing & Health (Ext Funded) | (218) | 5 | (89) | - | - | - | - |
| Total Housing & Health | 597 | 734 | (2) | 829 | 125 | 954 | 125 |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Varianc e as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|---|--------------------------|--------------------------|---|---------------------------|----------------------------|--|---|
| Finance & Investments | | | | | | | |
| Asset Maintenance Public Toilets | - | 5 | (5) | 7 | - | 7 | - |
| Asset Maintenance Direct Services | 12 | 27 | (15) | 41 | - | 41 | - |
| Asset Maintenance Playgrounds | 11 | 6 | 5 | 8 | - | 8 | - |
| Asset Maintenance CCTV | 1 | 12 | (11) | 18 | - | 18 | - |
| Asset Maintenance Countryside | 8 | 6 | 2 | 9 | - | 9 | - |
| Dartford Audit Partnership Hub (SDC Costs) | 113 | 148 | (34) | - | - | - | - |
| Dartford Rev&Ben Partnership Hub (SDC costs) | 1,192 | 1,240 | (48) | - | - | - | - |
| Misc. Finance | (169) | 914 | (1,083) | 1,487 | (2,261) | (1,935) | (3,422) |
| Benefits Grants | 481 | 483 | (2) | (25) | - | (25) | - |
| Local Tax | 129 | (117) | 246 | (90) | 339 | 249 | 339 |
| Housing Advances | - | 1 | | 1 | - | 1 | - |
| Treasury Management | 94 | 84 | | 128 | - | 128 | - |
| Benefits Admin | 280 | 312 | | 52 | (33) | 19 | (33) |
| Support - Legal Function | 142 | 170 | (28) | 255 | (23) | 232 | (23) |
| Support - Property Function | 40 | 35 | 5 | 53 | - | 53 | - |
| Support - Finance Function | 145 | 154 | (9) | 235 | - | 235 | - |
| Support - Exchequer and Procurement | 109 | 105 | 3 | 154 | - | 154 | - |
| Support - Counter Fraud | 38 | 38 | - | 56 | - | 56 | - |
| Support - Rev & Ben Control | 145 | 145 | (0) | 217 | - | 217 | - |
| Support - Audit Function | 131 | 124 | 7 | 189 | (8) | 181 | (8) |
| Support - Procurement | 2 | 4 | (3) | 6 | - | 6 | - |
| Administrative Expenses - Chief Executive | 4 | 11 | (7) | 22 | - | 22 | - |
| Administrative Expenses - Finance | 22 | 18 | | 26 | - | 26 | - |
| Administrative Expenses - Revenues and Benefits | 0 | - | 0 | - | - | - | - |
| Total Finance & Investments | 2,925 | 3,924 | (979) | 2,851 | (1,986) | (296) | (3,148) |

Appendix B : 2_Summary by Service

| Position as at the end of November 2020 | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|--------------------------|--------------------------|--|---------------------------|----------------------------|--|---|
| Cleaner & Greener | | | | | | | |
| Car Parks | (70) | (1,233) | 1,163 | (1,985) | 1,732 | (253) | 1,732 |
| Asset Maintenance Argyle Road | 76 | 51 | 24 | 77 | - | 77 | - |
| Asset Maintenance Other Corporate Properties | 22 | 23 | (0) | 34 | - | 34 | - |
| Asset Maintenance Hever Road | 31 | 26 | 5 | 39 | - | 39 | - |
| Asset Maintenance Leisure | 74 | 124 | (50) | 186 | - | 186 | - |
| Asset Maintenance Support & Salaries | 28 | 126 | (99) | 236 | - | 236 | - |
| Asset Maintenance Sewage Treatment Plants | - | 6 | (6) | 9 | - | 9 | - |
| Refuse Collection | 1,863 | 1,884 | | 2,826 | 25 | 2,851 | 25 |
| Bus Station | 15 | 9 | 7 | 7 | - | 7 | - |
| Car Parking - On Street | 115 | (354) | 469 | (480) | 574 | 95 | 574 |
| CCTV | 211 | 195 | 17 | 277 | - | 277 | - |
| Civil Protection | 32 | 47 | (14) | 69 | - | 69 | - |
| Dartford Environmental Hub (SDC Costs) | 438 | 469 | (30) | - | - | - | - |
| EH Commercial | 192 | 188 | 5 | 281 | 27 | 308 | 27 |
| EH Animal Control | 9 | (1) | 10 | 4 | 14 | 18 | 14 |
| EH Environmental Protection | 208 | 248 | (40) | 387 | 23 | 410 | 23 |
| Emergency | 46 | 46 | (0) | 69 | - | 69 | - |
| Parking Enforcement - Tandridge DC | (101) | (15) | (87) | (29) | (40) | (69) | (40) |
| Estates Management - Buildings | 82 | 19 | 63 | (2) | 50 | 48 | 50 |
| Estates Management - Grounds | 89 | 84 | 6 | 125 | - | 125 | - |
| Housing Premises | (4) | 4 | (8) | 16 | - | 16 | - |
| Kent Resource Partnership | (156) | (111) | (45) | - | - | - | - |
| Licensing Partnership Hub (Trading) | 42 | 18 | 22 | - | - | - | - |
| Licensing Partnership Members | - | - | - | - | - | - | - |
| Licensing Regime | (15) | (33) | 18 | (7) | 22 | 15 | 22 |

| Markets | (121) | (93) | (28) | (192) | - | (192) | - |
|--|--------------------------|--------------------------|--|---------------------------|----------------------------|--|---|
| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Variance as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
| Position as at the end of November 2020 | | | | | | | |
| Parks and Recreation Grounds | 84 | 87 | (4) | 132 | - | 132 | - |
| Parks - Greensand Commons Project | 37 | - | 37 | - | - | - | - |
| Parks - Rural | 127 | 107 | 20 | 163 | - | 163 | - |
| Asset Maintenance Operatives | 3 | 3 | (0) | 4 | - | 4 | - |
| Public Transport Support | - | 0 | (0) | 0 | - | 0 | - |
| Administrative Expenses - Direct Services | 0 | - | 0 | - | - | - | - |
| Administrative Expenses - Health | 1 | 6 | (5) | 9 | (9) | 0 | (9) |
| Administrative Expenses - Transport | 2 | 4 | (1) | 7 | - | 7 | - |
| Administrative Expenses - Licensing | 0 | 5 | (5) | 8 | (7) | 1 | (7) |
| Administrative Expenses - Property | 1 | 2 | (1) | 3 | - | 3 | - |
| Street Cleansing | 996 | 998 | (1) | 1,495 | - | 1,495 | - |
| Support - Central Offices | 388 | 411 | (23) | 488 | - | 488 | - |
| Support - Central Offices - Facilities | 174 | 176 | (2) | 275 | - | 275 | - |
| Support - General Admin (Post/Scanning) | 104 | 126 | (22) | 189 | (15) | 174 | (15) |
| Support - General Admin | 1 | 3 | (2) | 5 | - | 5 | - |
| Support - Health and Safety | 6 | 13 | (6) | 19 | - | 19 | - |
| Support - Direct Services | 30 | 31 | (1) | 49 | - | 49 | - |
| Direct Services Trading account | (47) | (157) | | (109) | 145 | 36 | 145 |
| Taxis | 20 | 14 | 7 | 35 | (2) | 33 | (2) |
| Public Conveniences | 37 | 33 | 4 | 47 | - | 47 | - |
| Total Cleaner and Greener | 5,071 | 3,587 | 1,394 | 4,767 | 2,539 | 7,306 | 2,539 |

| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Varianc e as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|---|--------------------------|--------------------------|---|---------------------------|----------------------------|--|---|
| Position as at the end of November 2020 | | | | | | | |
| Improvement & Innovation | | | | | | | |
| Economic Development | 20 | 27 | (7) | 37 | - | 37 | - |
| Economic Development Property | 368 | 305 | 63 | 415 | - | 415 | - |
| Corporate Management | 596 | 672 | (75) | 1,107 | (55) | 1,053 | (55) |
| Asset Maintenance IT | 101 | 193 | (92) | 289 | - | 289 | - |
| Action and Development | 1 | 5 | (4) | 8 | - | 8 | - |
| Corporate Projects | 65 | 68 | (3) | 102 | - | 102 | - |
| Consultation and Surveys | - | - | - | 4 | (4) | (0) | (4) |
| Democratic Services | 108 | 107 | 1 | 161 | - | 161 | - |
| Land Charges | (32) | (70) | 39 | (108) | 70 | (38) | 70 |
| Street Naming | (2) | 1 | (3) | 1 | - | 1 | - |
| Civic Expenses | 15 | 16 | (1) | 17 | - | 17 | - |
| Elections | 94 | 68 | 25 | 145 | 1 | 146 | 1 |
| Register of Electors | 146 | 173 | (27) | 237 | (27) | 210 | (27) |
| Corporate - Other | - | (49) | 49 | 42 | 53 | 95 | 53 |
| Support - IT | 905 | 908 | (3) | 1,116 | - | 1,116 | - |
| Support - Human Resources | 303 | 266 | 37 | 367 | 21 | 388 | 21 |
| External Communications | 118 | 150 | (32) | 216 | (20) | 196 | (20) |
| Members | 281 | 308 | (27) | 464 | (30) | 433 | (30) |
| Performance Improvement | 7 | 7 | 1 | (0) | - | (0) | - |
| Support - Contact Centre | 432 | 448 | (16) | 715 | (10) | 705 | (10) |
| Support - General Admin (Print Shop) | 36 | (1) | 37 | (34) | 64 | 30 | 64 |
| Support - General Admin | 12 | 16 | (5) | 174 | - | 174 | - |
| Administrative Expenses - Human Resources | 6 | 7 | (1) | 9 | - | 9 | - |
| Administrative Expenses - Corporate Services | 2 | 14 | (11) | 23 | (15) | 8 | (15) |
| Administrative Expenses - Legal and Democratic | 37 | 57 | (20) | 70 | (10) | 60 | (10) |
| Administrative Expenses - Transformation and Strategy | 1 | 3 | (3) | 5 | - | 5 | - |
| | 3,621 | 3,699 | (77) | 5,582 | - | 5,621 | 39 |

| | | | | | | | |
|--------------------------------|-------|-------|------|-------|---------|-------|----|
| Total Improvement & Innovation | 3,621 | 3,699 | (77) | 5,582 | (1,986) | 5,621 | 39 |
|--------------------------------|-------|-------|------|-------|---------|-------|----|

| | Y-T-D Actual £'000 | Y-T-D Budget £'000 | Y-T-D Varianc e as at y t-d £'000 | Annual Budget £'000 | Annual For Var £'000 | Annual Forecast (including Accruals) £'000 | Forecast Annual Variance £'000 |
|--|--------------------------|--------------------------|---|---------------------------|----------------------------|--|---|
| Position as at the end of November 2020 | | | | | | | |
| Development & Conservation | | | | | | | |
| Administrative Expenses - Planning Services | 35 | 19 | 16 | 48 | 32 | 80 | 32 |
| Conservation | 90 | 79 | 11 | 118 | 17 | 134 | 17 |
| Planning Performance Agreement | 32 | - | 32 | - | - | - | - |
| LDF Expenditure | 77 | - | 77 | - | - | - | - |
| Planning - Appeals | 123 | 126 | (2) | 207 | 9 | 216 | 9 |
| Planning - CIL Administration | (16) | (28) | 12 | (67) | 24 | (43) | 24 |
| Planning - Counter | - | (4) | 4 | (6) | 4 | (2) | 4 |
| Planning - Development Management | 100 | 73 | 27 | 109 | 69 | 178 | 69 |
| Planning - Enforcement | 226 | 196 | 30 | 297 | 73 | 369 | 73 |
| Planning Policy | 267 | 293 | (26) | 535 | (64) | 471 | (64) |
| Building Control Partnership Members | - | - | - | - | - | - | - |
| Building Control Partnership Hub (SDC Costs) | 266 | 265 | 1 | - | - | - | - |
| Building Control | (114) | (85) | (29) | (127) | - | (127) | - |
| Dangerous Structures | 0 | 2 | (1) | 3 | - | 3 | - |
| Administrative Expenses - Building Control | 1 | 8 | (7) | 12 | (10) | 2 | (10) |
| | 1,086 | 942 | 144 | 1,128 | - | 1,281 | 153 |

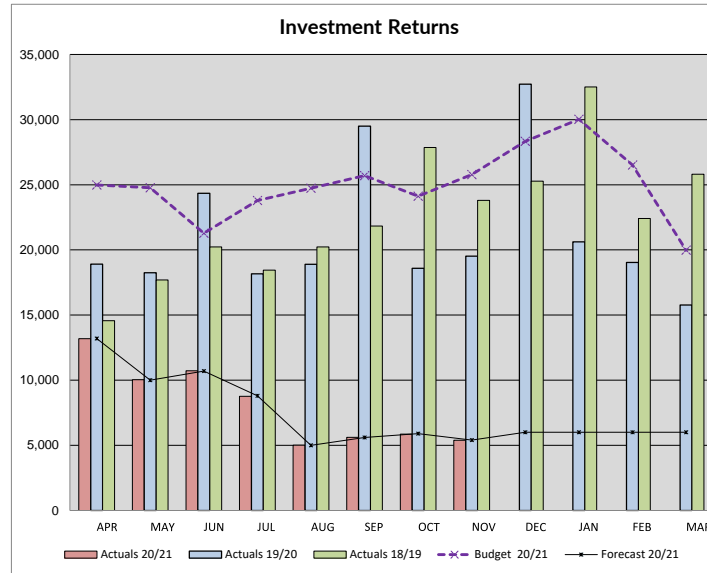
**Appendix B : 4. Cumulative Salary Monitoring Position
as at the end of November 2020**

| | Y-T-D Actual | Annual Budget | Annual Forecast | Annual Variance | Annual Variance % |
|---|---------------|---------------|-----------------|-----------------|-------------------|
| Development and Conservation | | | | | |
| Administrative Expenses - Building Control | 243 | 373 | 366 | (7) | (2) |
| Administrative Expenses - Planning Services | 1,413 | 2,071 | 2,060 | (11) | (1) |
| | 1,656 | 2,444 | 2,426 | (18) | (2) |
| Finance and Investments | | | | | |
| Economic Development Property | 295 | 447 | 447 | 0 | - |
| Administrative Expenses - Chief Executive | 141 | 210 | 210 | 0 | - |
| Administrative Expenses - Finance | 571 | 910 | 910 | 0 | - |
| Administrative Expenses - Property | 403 | 606 | 606 | 0 | - |
| Administrative Expenses - Revenues and Benefits | 1,044 | 1,618 | 1,618 | 0 | - |
| | 2,455 | 3,791 | 3,791 | 0 | 0 |
| Cleaner and Greener | | | | | |
| Administrative Expenses - Direct Services | 2,634 | 4,279 | 4,244 | (35) | (1) |
| Administrative Expenses - Health | 436 | 696 | 652 | (44) | (6) |
| Administrative Expenses - Licensing | 321 | 463 | 466 | 3 | 1 |
| Administrative Expenses - Transport | 391 | 501 | 501 | 0 | - |
| | 3,783 | 5,939 | 5,863 | (76) | (6) |
| Housing and Health | | | | | |
| Administrative Expenses - Housing | 385 | 576 | 577 | 1 | 0 |
| | 385 | 576 | 577 | 1 | 0 |
| Improvement and Innovation | | | | | |
| Administrative Expenses - Corporate Services | 1,132 | 1,759 | 1,740 | (19) | (1) |
| Administrative Expenses - Legal and Democratic | 388 | 633 | 594 | (39) | (6) |
| Administrative Expenses - Transformation and Strategy | 403 | 631 | 620 | (11) | (2) |
| Administrative Expenses - Human Resources | 256 | 358 | 365 | 7 | 2 |
| | 2,180 | 3,381 | 3,319 | (62) | (7) |
| People and Places | | | | | |
| Administrative Expenses - Communities & Business | 415 | 532 | 589 | 57 | 11 |
| | 415 | 532 | 589 | 57 | 11 |
| Sub Total | 10,874 | 16,663 | 16,565 | (97) | (5) |
| Council Wide - Vacant Posts | 0 | (83) | (10) | 73 | - |
| Staff Recruitment and Retention | 0 | 72 | 72 | 0 | - |
| TOTAL SDC Funded Salary Costs | 10,874 | 16,652 | 16,627 | (24) | (5) |
| Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set. | | | | | |
| People and Places | 298 | 448 | 431 | (17) | - |
| Housing and Health | 153 | 236 | 229 | (7) | 0 |
| Cleaner and Greener | 81 | 123 | 123 | (24) | (24) |
| Sub Total | 532 | 806 | 782 | (48) | (24) |
| TOTAL All Salary Costs | 11,406 | 17,458 | 17,409 | (48) | (0) |

| Appendix B : 5. Staffing Stats - Position as at the end of November 2020 | Budget FTE* | Staff FTE | Agency FTE | Casual FTE | Total | October 20 Total |
|---|------------------------|----------------------|-----------------------|-----------------------|---------------|-----------------------------|
| Development and Conservation | | | | | | |
| Building Control | 8.00 | 7.00 | | | 7.00 | 7.00 |
| Planning Services | 43.47 | 39.66 | 3.00 | | 42.66 | 42.66 |
| Finance and Investments | | | | | 0.00 | 0.00 |
| Economic Development Property | 7.00 | 6.35 | | | 6.35 | 6.35 |
| Chief Executive | 1.00 | 1.00 | | | 1.00 | 1.00 |
| Finance | 15.00 | 15.08 | | | 15.08 | 15.08 |
| Property | 15.98 | 15.68 | | | 15.68 | 15.68 |
| Revenues and Benefits | 43.14 | 39.99 | | 0.50 | 40.49 | 40.99 |
| Cleaner and Greener | | | | | 0.00 | 0.00 |
| Direct Services | 127.16 | 110.59 | 24.83 | 0.99 | 136.41 | 137.40 |
| Health | 12.57 | 11.24 | 1.00 | | 12.24 | 12.24 |
| Licensing | 10.59 | 10.19 | | | 10.19 | 10.19 |
| Transport | 13.00 | 13.97 | | | 13.97 | 13.97 |
| Housing and Health | | | | | 0.00 | 0.00 |
| Housing | 13.21 | 14.30 | | | 14.30 | 14.30 |
| Improvement and Innovation | | | | | 0.00 | 0.00 |
| Corporate Services | 44.66 | 43.31 | | 0.43 | 43.74 | 44.17 |
| Legal and Democratic | 7.50 | 7.00 | | | 7.00 | 7.00 |
| Transformation and Strategy | 20.41 | 17.97 | | | 17.97 | 17.97 |
| Human Resources | 7.56 | 11.00 | | | 11.00 | 11.00 |
| People and Places | | | | | 0.00 | 0.00 |
| Communities & Business | 8.08 | 7.08 | 1.00 | | 8.08 | 8.08 |
| Sub Total | 397.33 | 371.41 | 29.83 | 1.92 | 403.16 | 405.08 |
| | | | | | | |
| Externally Funded | | | | | | |
| People & Places | 12.96 | 9.00 | | 0.73 | 9.73 | 10.46 |
| People & Places - Housing | 4.39 | 5.39 | | | 5.39 | 5.39 |
| KRP | 2.00 | 2.00 | | | 2.00 | 2.00 |
| Sub total | 19.35 | 16.39 | 0.00 | 0.73 | 17.12 | 17.85 |
| | | | | | | |
| Total | 416.68 | 387.80 | 29.83 | 2.65 | 420.28 | 422.93 |
| Number of staff paid in November 2020: 423 permanent, 57casuals | | | | | | |
| *FTE updated to reflect change in structure | | | | | | |

Appendix B :
6
Investment Returns

| | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Budget 20/21 | Variance | Forecast 20/21 |
|--------------|----------------|----------------|---------------|----------------|-----------------|----------------|
| APR | 14,566 | 18,908 | 13,190 | 24,977 | -11,787 | 13,200 |
| MAY | 17,690 | 18,243 | 10,041 | 24,770 | -14,729 | 10,000 |
| JUN | 20,233 | 24,341 | 10,719 | 21,274 | -10,555 | 10,700 |
| JUL | 18,443 | 18,166 | 8,761 | 23,790 | -15,029 | 8,800 |
| AUG | 20,224 | 18,891 | 5,010 | 24,730 | -19,720 | 5,000 |
| SEP | 21,831 | 29,495 | 5,612 | 25,700 | -20,088 | 5,600 |
| OCT | 27,864 | 18,586 | 5,867 | 24,127 | -18,260 | 5,900 |
| NOV | 23,808 | 19,520 | 5,397 | 25,789 | -20,392 | 5,400 |
| DEC | 25,281 | 32,723 | | 28,331 | | 6,000 |
| JAN | 32,513 | 20,620 | | 30,020 | | 6,000 |
| FEB | 22,411 | 19,034 | | 26,511 | | 6,000 |
| MAR | 25,803 | 15,768 | | 19,981 | | 6,000 |
| TOTAL | 270,667 | 254,295 | 64,597 | 300,000 | -130,560 | 88,600 |



INVESTMENT RETURNS (CUMULATIVE)

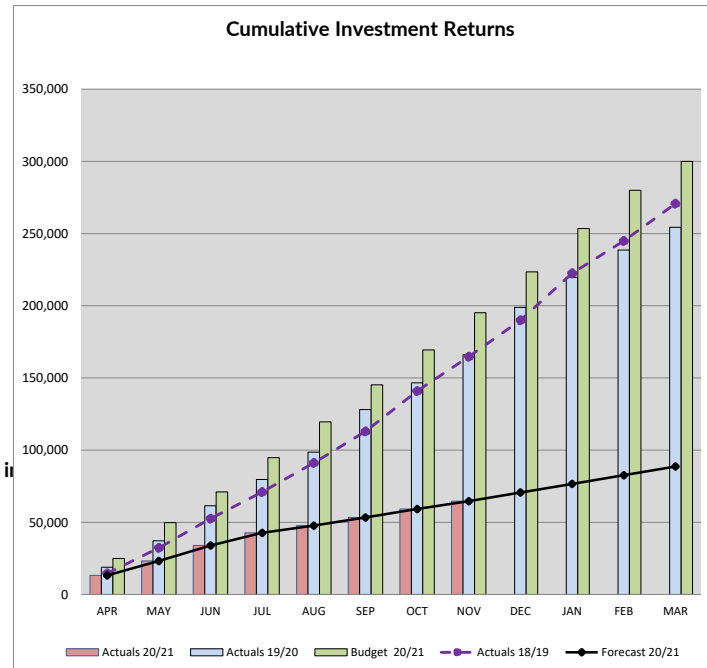
| | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Budget 20/21 | Variance | Forecast 20/21 |
|-----|---------------|---------------|---------------|--------------|----------|----------------|
| APR | 14,566 | 18,908 | 13,190 | 24,977 | -11,787 | 13,200 |
| MAY | 32,256 | 37,151 | 23,231 | 49,747 | -26,516 | 23,200 |
| JUN | 52,489 | 61,492 | 33,950 | 71,021 | -37,071 | 33,900 |
| JUL | 70,932 | 79,658 | 42,711 | 94,811 | -52,100 | 42,700 |
| AUG | 91,156 | 98,549 | 47,721 | 119,541 | -71,820 | 47,700 |
| SEP | 112,987 | 128,044 | 53,333 | 145,241 | -91,908 | 53,300 |
| OCT | 140,851 | 146,630 | 59,200 | 169,368 | 110,168 | 59,200 |
| NOV | 164,659 | 166,150 | 64,597 | 195,157 | 130,560 | 64,600 |
| DEC | 189,940 | 198,873 | | 223,488 | | 70,600 |
| JAN | 222,453 | 219,493 | | 253,508 | | 76,600 |
| FEB | 244,864 | 238,527 | | 280,019 | | 82,600 |
| MAR | 270,667 | 254,295 | | 300,000 | | 88,600 |

BUDGET FOR 2019/20 300,000
FORECAST OUTTURN 88,600

N.B.

These are the gross interest receipts rather than the interest remaining in

Fund Average 0.4301%
7 Day LIBID -0.0625%
3 Month LIBID 0.0613%



Appendix B : 8. Capital
Monitoring Dashboard -
November 2020

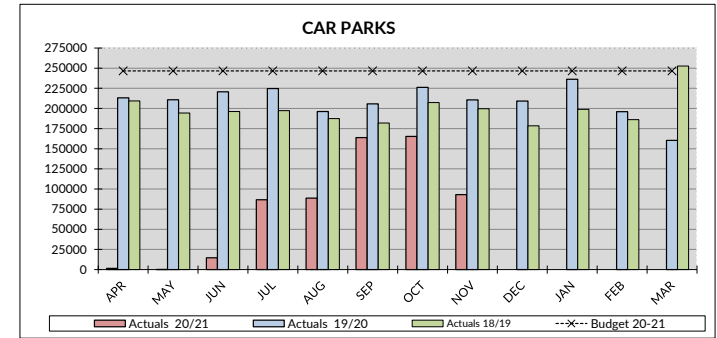
| Description Of Scheme | Funding Source | Direcorate | Approved Gross Cost of Scheme £ | Total Expenditure from date of adoption to 31 March 2020 £ | 2020/2021 Budget £ | 2020/2021 Spend / Income YTD £ | 2020/2021 Forecast Outturn (net income) / Expenditure £ | Forecast Variance 2020/2021 £ | 2021/2022 Spend Forecast for Later Years £ | 2022/2023 Spend Forecast for Later Years £ | 2023/2024 Spend Forecast for Later Years £ | Total Project Expenditure £ | Total Project Variance £ |
|---|---|--|---------------------------------|--|--------------------|--------------------------------|---|-------------------------------|--|--|--|-----------------------------|--------------------------|
| White Oak Leisure Centre | External Borrowing & Capital Receipts | Communities & Business | 20,000,000 | 719,284 | 7,244,000 | 3,641,184 | 7,987,948 | 743,948 | 10,631,000 | 1,575,000 | 0 | 7,244,000 | 913,232 |
| SDC owned assets - disposal preparation costs | Capital Receipts | Communities & Business | 0 | 291,084 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 291,084 | 0 |
| Total for Communities & Business | | | 20,000,000 | 1,010,368 | 7,244,000 | 3,641,184 | 7,987,948 | 743,948 | 10,631,000 | 1,575,000 | 0 | 7,535,084 | 913,232 |
| Buckhurst 2 - Residential | Internal Borrowing | Environmental & Operational Services | 6,472,000 | 5,791,423 | 680,577 | 1,099,770 | 1,020,770 | 340,193 | 79,000 | 8,000 | 8,000 | 6,812,193 | 340,193 |
| Total for Environmental & Operational Services | | | 6,472,000 | 5,791,423 | 680,577 | 1,099,770 | 1,020,770 | 340,193 | 79,000 | 8,000 | 8,000 | 6,812,193 | 340,193 |
| Acquisition of Swanley WMC | Capital Receipts | Finance - Property Investment Strategy | 11,250,000 | 1,250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Swanley WMC & meeting point demolition | Capital Receipts | Finance - Property Investment Strategy | | 142,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Suffolk House enhancements | Capital Receipts & Financial Plan Reserve | Finance - Property Investment Strategy | | 586,778 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Quercus 7 start up | Property Investment Reserve | Finance - Property Investment Strategy | | 13,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 26-28 Pembroke Road, Sevenoaks | Financial Plan Reserve & Capital Receipts | Finance - Property Investment Strategy | | 4,673,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 96 High Street, Sevenoaks | Internal Borrowing | Finance - Property Investment Strategy | | 4,336,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Croft Road Option | Financial Plan Reserve | Finance - Property Investment Strategy | | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Suffolk House enhancements | Capital receipts | Finance - Property Investment Strategy | | 146,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sackville House | Capital receipts | Finance - Property Investment Strategy | | 217,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Various projects (not yet committed) | | Finance - Property Investment Strategy | 23,265,018 | 0 | 3,170,018 | | 3,170,018 | 0 | 5,000,000 | 15,095,000 | 0 | 23,265,018 | 0 |
| Commercial vehicle replacements | Vehicle Renewal Res. | | 2,238,000 | 0 | 549,000 | 554,627 | 619,000 | 70,000 | 493,000 | 563,000 | 563,000 | 2,238,000 | 0 |
| Total for Finance | | | 36,753,018 | 11,413,928 | 3,719,018 | 554,627 | 3,789,018 | 70,000 | 5,493,000 | 15,658,000 | 563,000 | 25,503,018 | 0 |
| Grand total | | | 63,225,018 | 18,215,718 | 11,643,595 | 5,295,581 | 12,797,736 | 1,154,141 | 16,203,000 | 17,241,000 | 571,000 | 39,850,294 | 1,253,425 |

| Memo | | | | | | | | | | | | | |
|---------------------------------|-------------------------------|--|--|-----------|-----------|--|-----------|--|--|--|--|-----------|---|
| Quercus 7 | SDC Debt (60%) / Equity (40%) | | | 4,061,164 | 1,829,982 | | 1,829,982 | | | | | 5,891,146 | 0 |
| Croft Road | | | | 536,444 | | | | | | | | | |
| Plot 2 Canterbury Business Park | | | | 2,292,120 | | | | | | | | | |
| 10 -14 Gladedale House | | | | 1,232,600 | | | | | | | | | |
| Loampit Vale, Lewisham | | | | 1,829,982 | | | | | | | | | |

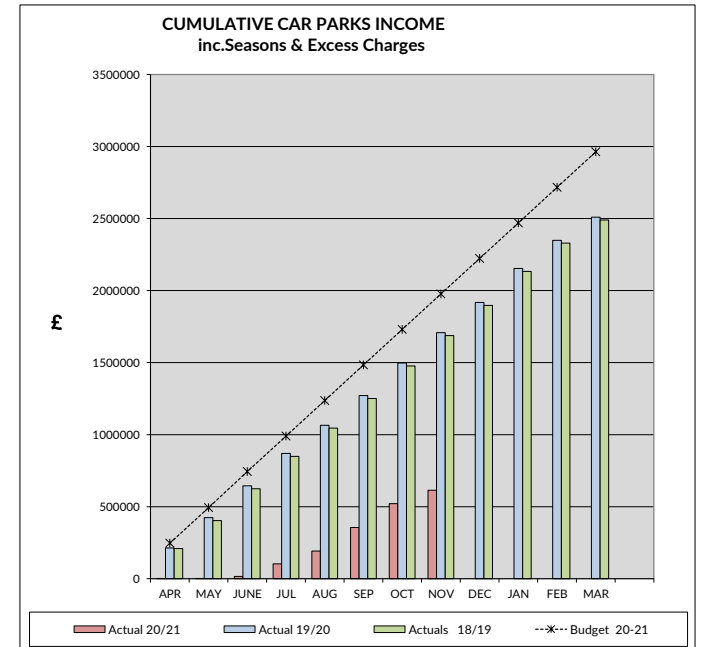
Appendix B : 9 Income Graphs Summary

| | | Comparison of 18/19 and 19/20, where brackets show increased income | MANAGE R'S PROFILED BUDGET | Variance, where brackets are favourable | ANNUAL BUDGET 2019/20 | Annual Forecast |
|------------------------|------------------|--|-------------------------------------|---|-----------------------------|--------------------|
| | ACTUAL | | | | | |
| CAR PARKS | 613,963 | (1,094,046) | 1,483,618 | 869,655 | 2,959,237 | (1,659,956) |
| ON-STREET PARKING | 297,620 | (427,281) | 731,307 | 433,687 | 1,096,960 | (577,145) |
| LICENSING | 153,043 | (54,525) | 199,242 | 46,199 | 255,954 | (66,000) |
| LAND CHARGES | 109,474 | (13,354) | 143,592 | 34,118 | 215,388 | (34,118) |
| BUILDING CONTROL | 356,345 | (18,610) | 327,264 | (29,081) | 490,896 | (13,000) |
| DEVELOPMENT MANAGEMENT | 638,014 | (241,642) | 616,291 | (21,723) | 924,437 | (38,000) |
| | 2,168,459 | (1,849,458) | 3,501,315 | 1,332,856 | 5,942,872 | (2,388,219) |

| Appendix B: CAR PARKS (HWCARP) | Actuals | | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|-----------------------------------|---------------|---------------|------------------|--|--------------|----------------------------------|-----------------------|
| | Actuals 18/19 | Actuals 19/20 | | | | | |
| APR | 209,387 | 213,119 | 1513 | (211,606) | 246,603 | (245,090) | |
| MAY | 194,451 | 210,813 | 158 | (210,655) | 246,603 | (246,445) | |
| JUN | 196,119 | 220,637 | 14588 | (206,049) | 246,603 | (232,015) | |
| JUL | 197,332 | 224,678 | 86759 | (137,919) | 246,603 | (159,844) | |
| AUG | 187,490 | 196,164 | 88754 | (107,411) | 246,603 | (157,850) | |
| SEP | 181,917 | 205,737 | 163789 | (41,948) | 246,603 | (82,814) | |
| OCT | 207,316 | 226,210 | 165320 | (60,890) | 246,603 | (81,283) | |
| NOV | 199,634 | 210,651 | 93081 | (117,570) | 246,603 | (153,522) | |
| DEC | 178,551 | 209,265 | | | 246,603 | | |
| JAN | 198,858 | 236,228 | | | 246,603 | | |
| FEB | 186,163 | 195,940 | | | 246,603 | | |
| MAR | 252,653 | 160,439 | | | 246,603 | (1,659,956) | |
| | 2,389,870 | 2,509,881 | 613,963 | (1,094,046) | 2,959,237 | (1,358,862) | (1,659,956) |



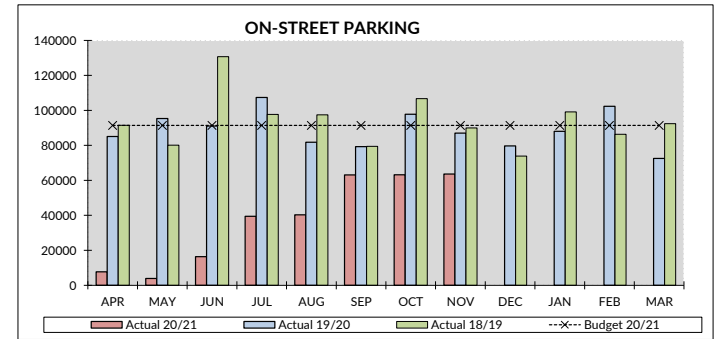
| CAR PARKS (CUMULATIVE) | Actuals | | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|------------------------|---------------|---------------|------------------|--|--------------|----------------------------------|-----------------------|
| | Actuals 18/19 | Actuals 19/20 | | | | | |
| APR | 209,387 | 213,119 | 1513 | (211,606) | 246,603 | (245,090) | |
| MAY | 403,838 | 423,932 | 1671 | (422,261) | 493,206 | (491,535) | |
| JUNE | 624,475 | 644,570 | 16260 | (628,310) | 743,809 | (727,549) | |
| JUL | 849,153 | 869,247 | 103018 | (766,229) | 990,412 | (887,394) | |
| AUG | 1,045,317 | 1,065,411 | 191772 | (873,639) | 1,237,015 | (1,045,243) | |
| SEP | 1,251,053 | 1,271,148 | 355561 | (915,587) | 1,483,618 | (1,128,057) | |
| OCT | 1,477,263 | 1,497,358 | 520882 | (976,476) | 1,730,222 | (1,209,340) | |
| NOV | 1,687,914 | 1,708,009 | 613963 | (1,094,046) | 1,976,825 | (1,362,862) | |
| DEC | 1,897,180 | 1,917,274 | | | 2,223,428 | | |
| JAN | 2,133,408 | 2,153,502 | | | 2,470,031 | | |
| FEB | 2,329,348 | 2,349,442 | | | 2,716,634 | | |
| MAR | 2,489,787 | 2,509,881 | | | 2,963,237 | (1,659,956) | |



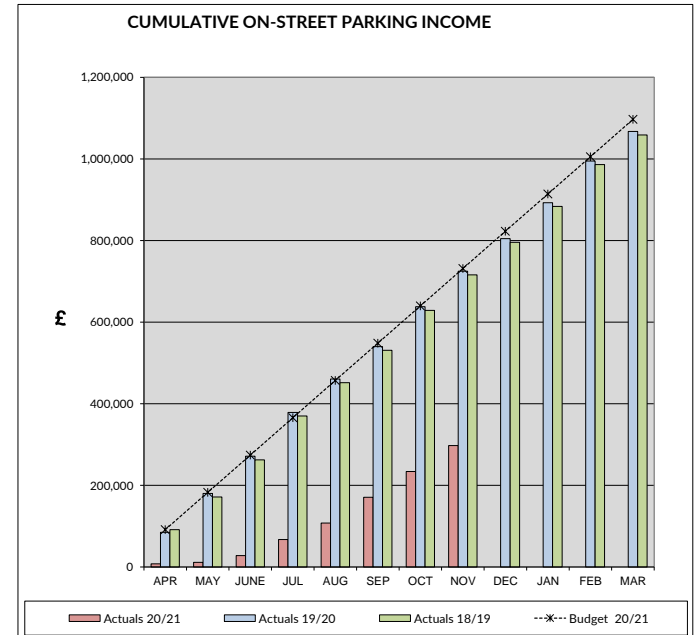
Nov-20

| CUMULATIVE BREAKDOWN - HWCARP | | | | |
|-------------------------------|------------|---------------------|-----------|-----------|
| | Code | Actual (Cumulative) | Budget | (Monthly) |
| DAY TICKETS | 3300 | 538,024 | 1,700,561 | 88,607 |
| EXCESS / PENALTY CHARGES | ***1/**3 | (21) | - | - |
| SEASON TICKETS | ***2 | (3,562) | - | - |
| SEASON TICKET CAR PARK | 3310 | 62,261 | 257,737 | 3,224 |
| OTHER (inc.Res.Pkg) | ***9 | - | 4,527 | - |
| WAIVERS | 3404 | 290 | - | - |
| RENT | 94500 | 17,024 | 14,000 | 1,250 |
| Business Permits | 3406 /3408 | (53) | - | - |
| | | 613,963 | 1,976,825 | 93,081 |

| Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC) | Actuals | | Increase / (decrease) from | | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|--|------------------|------------------|----------------------------|------------------|------------------|----------------------------|--------------------|
| | 18/19 | Actuals 19/20 | Actuals 20/21 | 19/20 to 20/21 | | | |
| APR | 91,515 | 85,115 | 7,676 | (77,439) | 91,413 | (83,737) | |
| MAY | 80,099 | 95,338 | 3,884 | (91,454) | 91,413 | (87,529) | |
| JUN | 130,688 | 91,102 | 16,355 | (74,747) | 91,413 | (75,058) | |
| JUL | 97,678 | 107,391 | 39,461 | (67,930) | 91,413 | (51,952) | |
| AUG | 97,434 | 81,797 | 40,276 | (41,521) | 91,413 | (51,137) | |
| SEP | 79,445 | 79,308 | 63,135 | (16,173) | 91,413 | (28,279) | |
| OCT | 106,690 | 97,818 | 63,193 | (34,625) | 91,413 | (28,220) | |
| NOV | 89,993 | 87,032 | 63,639 | (23,393) | 91,413 | (27,774) | |
| DEC | 73,861 | 79,729 | | | 91,413 | | |
| JAN | 99,112 | 88,036 | | | 91,413 | | |
| FEB | 86,373 | 102,372 | | | 91,413 | | |
| MAR | 92,426 | 72,578 | | | 91,413 | (577,145) | |
| TOTAL | 1,125,314 | 1,067,616 | 297,620 | (427,281) | 1,096,960 | (433,687) | (577,145) |



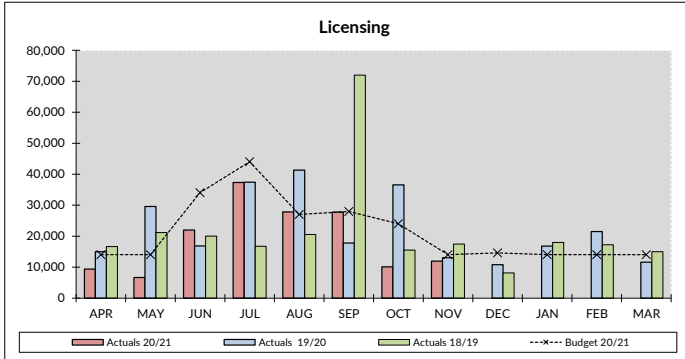
| ON-STREET PARKING (CUMULATIVE) | Actuals | | Increase / (decrease) from | | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|--------------------------------|-----------|---------------|----------------------------|----------------|--------------|----------------------------|--------------------|
| | 18/19 | Actuals 19/20 | Actuals 20/21 | 19/20 to 20/21 | | | |
| APR | 91,515 | 85,115 | 7,676 | (77,439) | 91,413 | (83,737) | |
| MAY | 171,613 | 180,453 | 11,560 | (168,893) | 182,827 | (171,267) | |
| JUNE | 262,715 | 271,555 | 27,915 | (243,640) | 274,240 | (246,325) | |
| JUL | 370,107 | 378,947 | 67,377 | (311,570) | 365,653 | (298,276) | |
| AUG | 451,904 | 460,744 | 107,653 | (353,091) | 457,067 | (349,414) | |
| SEP | 531,212 | 540,052 | 170,788 | (369,264) | 548,480 | (377,692) | |
| OCT | 629,030 | 637,870 | 233,981 | (403,889) | 639,893 | (405,912) | |
| NOV | 716,061 | 724,901 | 297,620 | (427,281) | 731,307 | (433,687) | |
| DEC | 795,790 | 804,630 | | | 822,720 | | |
| JAN | 883,826 | 892,666 | | | 914,133 | | |
| FEB | 986,198 | 995,038 | | | 1,005,547 | | |
| MAR | 1,058,776 | 1,067,616 | | | 1,096,960 | (577,145) | |



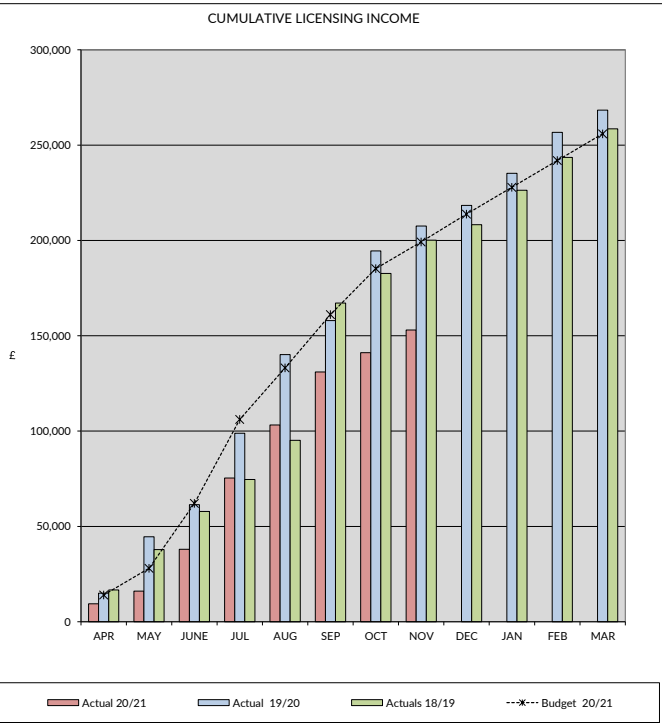
Nov-20

| CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC | | Actual (Cumulative) | | |
|---|------------------|---------------------|----------------|---------------|
| Code | Budget (Monthly) | | | |
| PENALTY NOTICES & EXCESS CHARGES | 3403/***1 | 91,830 | 238,116 | 19,731 |
| WAIVERS | 3404 | 12,727 | 7,543 | 1,608 |
| RESIDENTS PERMITS | 3406 | 48,702 | 36,205 | 5,063 |
| ON STREET PARKING | 3300 | 127,711 | 386,838 | 23,030 |
| BUSINESS PERMITS | 3408 | 2,272 | 62,605 | 405 |
| Driveway Access Protection Lines | 3405 | 488 | - | 83 |
| OTHER | 9999 | 13,890 | - | 13,720 |
| TOTAL | | 297,620 | 731,307 | 63,640 |

| Appendix B: Licensing (EHLICREG & DSTAXIL) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Manager's Actuals) Forecast |
|---|---------------|---------------|---------------|--|--------------|---|
| APR | 16,651 | 14,991 | 9,404 | (5,587) | 14,036 | (4,633) |
| MAY | 21,188 | 29,570 | 6,655 | (22,915) | 14,036 | (7,381) |
| JUN | 20,012 | 16,865 | 21,969 | 5,104 | 34,036 | (12,068) |
| JUL | 16,748 | 37,419 | 37,346 | (73) | 44,036 | (6,690) |
| AUG | 20,553 | 41,305 | 27,847 | (13,458) | 27,036 | 811 |
| SEP | 71,993 | 17,814 | 27,783 | 9,970 | 27,987 | (204) |
| OCT | 15,520 | 36,559 | 10,099 | (26,459) | 24,036 | (13,937) |
| NOV | 17,485 | 13,047 | 11,939 | (1,107) | 14,036 | (2,097) |
| DEC | 8,140 | 10,833 | | | 14,602 | |
| JAN | 18,012 | 16,790 | | | 14,036 | |
| FEB | 17,224 | 21,506 | | | 14,036 | |
| MAR | 15,015 | 11,638 | | | 14,036 | (66,000) |
| | 258,539 | 268,335 | 153,043 | (54,525) | 255,954 | (66,000) |



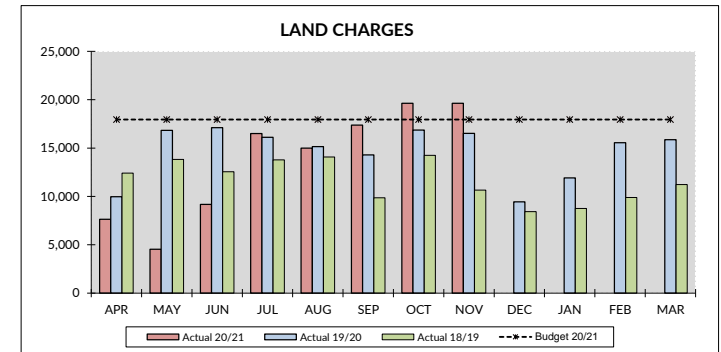
| Licensing (CUMULATIVE) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|------------------------|---------------|---------------|---------------|--|--------------|----------------------------------|-----------------------|
| APR | 16,651 | 14,991 | 9,404 | (5,587) | 14,036 | (4,633) | |
| MAY | 37,839 | 44,561 | 16,059 | (28,502) | 28,073 | (12,014) | |
| JUNE | 57,851 | 61,426 | 38,028 | (23,398) | 62,109 | (24,081) | |
| JUL | 74,598 | 98,844 | 75,374 | (23,471) | 106,146 | (30,772) | |
| AUG | 95,151 | 140,149 | 103,221 | (36,928) | 133,182 | (29,961) | |
| SEP | 167,144 | 157,963 | 131,004 | (26,959) | 161,169 | (30,165) | |
| OCT | 182,664 | 194,522 | 141,104 | (53,418) | 185,206 | (44,102) | |
| NOV | 200,148 | 207,568 | 153,043 | (54,525) | 199,242 | (46,199) | |
| DEC | 208,288 | 218,401 | | | 213,845 | | |
| JAN | 226,300 | 235,190 | | | 227,881 | | |
| FEB | 243,524 | 256,697 | | | 241,918 | | |
| MAR | 258,539 | 268,335 | | | 255,954 | | (66,000) |



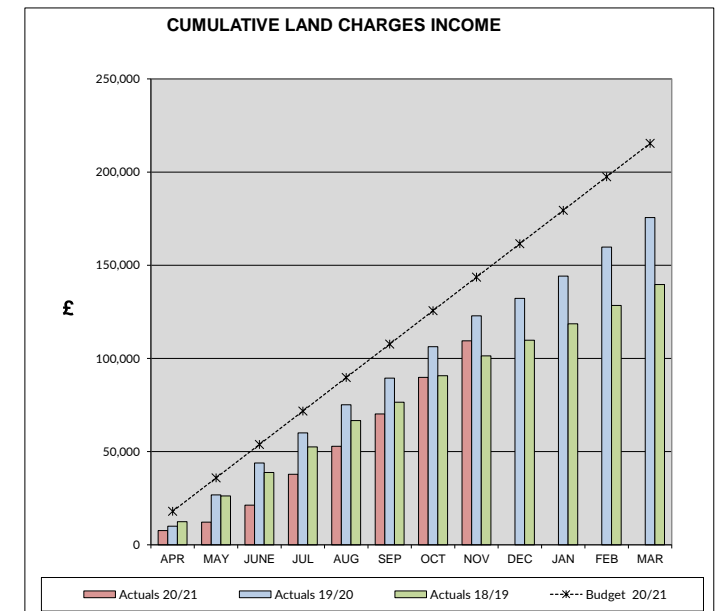
Nov-20

| CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL | Code | Actual (Cumulative) | Budget | (Monthly) |
|---|-------------------|------------------------|---------|-----------|
| Pre-application advice | EHLICREG/2189 | 133 | | |
| Personal Licences | EHLICREG/2190 | 1,320 | 1,480 | 243 |
| Premises Licence Annual Fee/Premises New/Premises Variation | EHLICREG/2192/21 | 76,271 | 91,053 | 1,244 |
| Temporary Event Notice | EHLICREG/2193 | 840 | 8,807 | 126 |
| Gambling Act Permits/Lottery | EHLICREG/2196/7/£ | 4,925 | 5,901 | 430 |
| Pavement Licence | EHLICREG/2222 | 600 | | |
| Taxi Licensing | 94300/DSTAXIL | 68,954 | 92,001 | 9,897 |
| | | 153,043 | 199,242 | 11,939 |

| Appendix B: LAND CHARGES (LPLNDCH) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget-Actuals) | Manager's Forecast |
|------------------------------------|---------------|---------------|---------------|---|--------------|---------------------------|--------------------|
| APR | 12,416 | 9,967 | 7,630 | (2,337) | 17,949 | (10,319) | |
| MAY | 13,827 | 16,828 | 4,532 | (12,296) | 17,949 | (13,417) | |
| JUN | 12,546 | 17,112 | 9,171 | (7,941) | 17,949 | (8,778) | |
| JUL | 13,782 | 16,113 | 16,500 | 387 | 17,949 | (1,449) | |
| AUG | 14,070 | 15,149 | 14,999 | (150) | 17,949 | (2,950) | |
| SEP | 9,855 | 14,286 | 17,377 | 3,091 | 17,949 | (572) | |
| OCT | 14,249 | 16,854 | 19,628 | 2,774 | 17,949 | 1,679 | |
| NOV | 10,650 | 16,519 | 19,636 | 3,118 | 17,949 | 1,687 | |
| DEC | 8,425 | 9,444 | | | 17,949 | | |
| JAN | 8,755 | 11,917 | | | 17,949 | | |
| FEB | 9,882 | 15,554 | | | 17,949 | | |
| MAR | 11,220 | 15,857 | | | 17,949 | | (70,000) |
| | 139,678 | 175,599 | 109,474 | (13,354) | 215,388 | (34,118) | (70,000) |

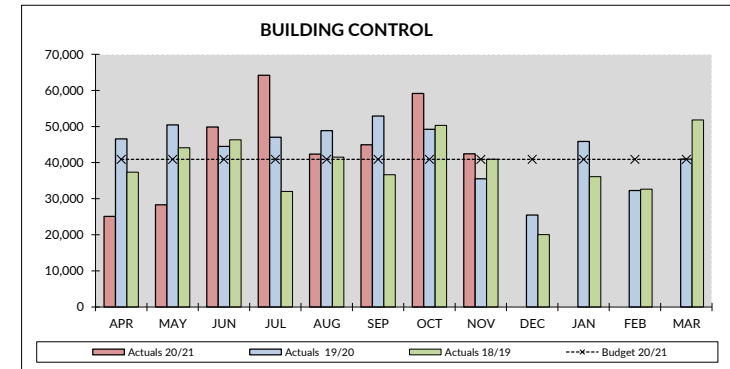


| LAND CHARGES (CUMULATIVE) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget-Actuals) | Manager's Forecast |
|---------------------------|---------------|---------------|---------------|---|--------------|---------------------------|--------------------|
| APR | 12,416 | 9,967 | 7,630 | (2,337) | 17,949 | (10,319) | |
| MAY | 26,244 | 26,795 | 12,162 | (14,633) | 35,898 | (23,736) | |
| JUNE | 38,789 | 43,907 | 21,334 | (22,573) | 53,847 | (32,513) | |
| JUL | 52,572 | 60,020 | 37,834 | (22,187) | 71,796 | (33,962) | |
| AUG | 66,641 | 75,169 | 52,833 | (22,336) | 89,745 | (36,912) | |
| SEP | 76,497 | 89,455 | 70,210 | (19,245) | 107,694 | (37,484) | |
| OCT | 90,746 | 106,309 | 89,838 | (16,471) | 125,643 | (35,805) | |
| NOV | 101,396 | 122,828 | 109,474 | (13,354) | 143,592 | (34,118) | |
| DEC | 109,821 | 132,272 | | | 161,541 | | |
| JAN | 118,576 | 144,188 | | | 179,490 | | |
| FEB | 128,457 | 159,742 | | | 197,439 | | |
| MAR | 139,678 | 175,599 | | | 215,388 | | (70,000) |

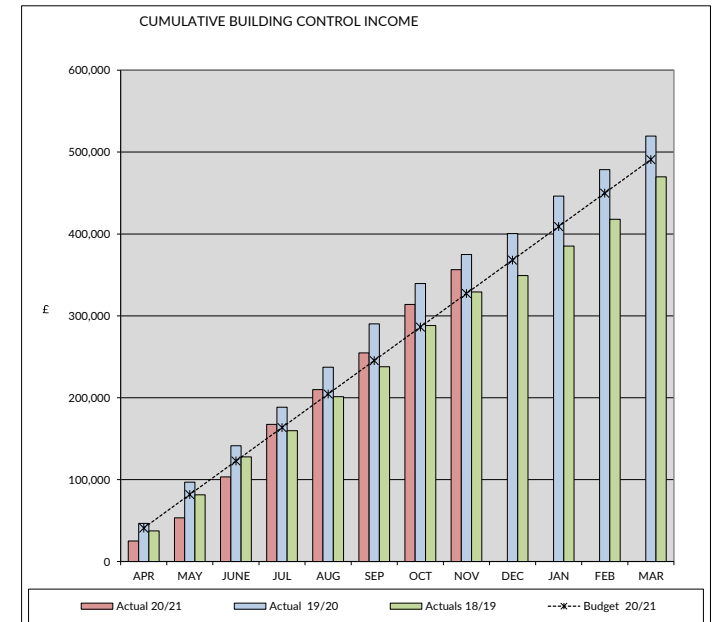


| Nov-20 CUMULATIVE BREAKDOWN - LPLNDCH | Received (Month) | Percentage (Month) | Percentage (Month 20/21) | Percentage (Cumulative) |
|---------------------------------------|------------------|--------------------|--------------------------|-------------------------|
| Searches Received - Paper | 1 | % | 1% | 16 |
| Searches Received - Electronic | 129 | 39% | 37% | 726 |
| Searches Received - Personal | 203 | 61% | 63% | 1,240 |
| | 333 | 100% | 100% | 1,982 |

| Appendix B: BUILDING CONTROL (DVBCFEE) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget-Actuals) | Manager's Forecast |
|--|----------------|----------------|----------------|---|----------------|---------------------------|--------------------|
| APR | 37,342 | 46,552 | 25,107 | (21,445) | 40,908 | (15,801) | |
| MAY | 44,099 | 50,427 | 28,305 | (22,121) | 40,908 | (12,603) | |
| JUN | 46,293 | 44,461 | 49,857 | 5,396 | 40,908 | 8,949 | |
| JUL | 32,009 | 47,025 | 64,205 | 17,180 | 40,908 | 23,297 | |
| AUG | 41,516 | 48,869 | 42,367 | (6,502) | 40,908 | 1,459 | |
| SEP | 36,624 | 52,900 | 44,930 | (7,970) | 40,908 | 4,022 | |
| OCT | 50,302 | 49,220 | 59,144 | 9,924 | 40,908 | 18,236 | |
| NOV | 40,944 | 35,500 | 42,429 | 6,929 | 40,908 | 1,521 | |
| DEC | 20,059 | 25,489 | | | 40,908 | | |
| JAN | 36,097 | 45,849 | | | 40,908 | | |
| FEB | 32,648 | 32,288 | | | 40,908 | | |
| MAR | 51,799 | 40,975 | | | 40,908 | | (13,000) |
| TOTAL | 469,732 | 519,556 | 356,345 | (18,610) | 490,896 | 29,081 | (13,000) |



| BUILDING CONTROL (CUMULATIVE) | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget-Actuals) | Manager's Forecast |
|-------------------------------|---------------|---------------|---------------|---|--------------|---------------------------|--------------------|
| APR | 37,342 | 46,552 | 25,107 | (21,445) | 40,908 | (15,801) | |
| MAY | 81,441 | 96,978 | 53,412 | (43,566) | 81,816 | (28,404) | |
| JUNE | 127,734 | 141,439 | 103,269 | (38,170) | 122,724 | (19,455) | |
| JUL | 159,743 | 188,464 | 167,474 | (20,991) | 163,632 | 3,842 | |
| AUG | 201,259 | 237,334 | 209,841 | (27,493) | 204,540 | 5,301 | |
| SEP | 237,883 | 290,234 | 254,772 | (35,462) | 245,448 | 9,324 | |
| OCT | 288,185 | 339,454 | 313,916 | (25,539) | 286,356 | 27,560 | |
| NOV | 329,129 | 374,954 | 356,345 | (18,610) | 327,264 | 29,081 | |
| DEC | 349,188 | 400,444 | | | 368,172 | | |
| JAN | 385,285 | 446,292 | | | 409,080 | | |
| FEB | 417,933 | 478,580 | | | 449,988 | | |
| MAR | 469,732 | 519,556 | | | 490,896 | | (13,000) |

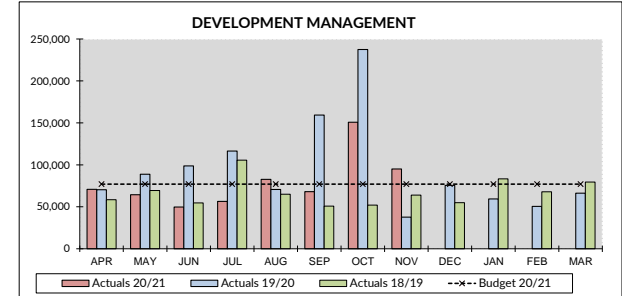


Nov-20

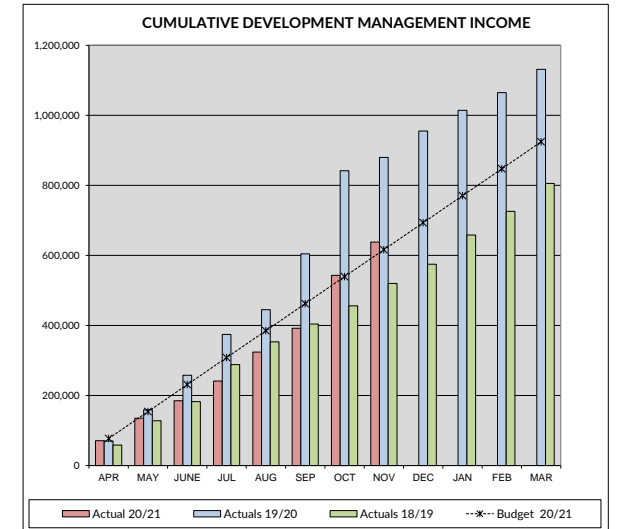
| CUMULATIVE BREAKDOWN: I Code | Actual (Cumulative) | Budget | (Monthly) | |
|------------------------------|---------------------|----------------|----------------|---------------|
| Plan Fee | 3066 | 244,146 | 203,153 | 30,237 |
| Inspection Fee | 3067 | 110,939 | 124,111 | 12,192 |
| Other | 9999 | 1,260 | | |
| New Burdens Grant | 3905 | | | |
| TOTAL | | 356,345 | 327,264 | 42,429 |

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)

| | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|--------------|----------------|------------------|----------------|---|----------------|----------------------------|--------------------|
| APR | 58,404 | 70,363 | 70,765 | 402 | 77,036 | (6,271) | |
| MAY | 69,455 | 88,827 | 64,358 | (24,469) | 77,036 | (12,678) | |
| JUN | 54,668 | 98,710 | 49,790 | (48,920) | 77,036 | (27,246) | |
| JUL | 105,667 | 116,501 | 56,443 | (60,058) | 77,036 | (20,593) | |
| AUG | 64,977 | 70,614 | 82,700 | 12,086 | 77,036 | 5,664 | |
| SEP | 50,827 | 159,361 | 68,065 | (91,296) | 77,036 | (8,971) | |
| OCT | 51,985 | 237,506 | 150,748 | (86,759) | 77,036 | 73,711 | |
| NOV | 63,941 | 37,774 | 95,145 | 57,371 | 77,036 | 18,109 | |
| DEC | 54,926 | 75,475 | | | 77,036 | | |
| JAN | 83,258 | 59,329 | | | 77,036 | | |
| FEB | 67,922 | 50,534 | | | 77,036 | | |
| MAR | 79,480 | 66,253 | | | 77,036 | | (38,000) |
| TOTAL | 805,509 | 1,131,247 | 638,014 | (241,642) | 924,437 | 21,723 | (38,000) |



| | Actuals 18/19 | Actuals 19/20 | Actuals 20/21 | Increase / (decrease) from 19/20 to 20/21 | Budget 20-21 | Variance (Budget- Actuals) | Manager's Forecast |
|------|---------------|---------------|---------------|---|--------------|----------------------------|--------------------|
| APR | 58,404 | 70,363 | 70,765 | 402 | 77,036 | (6,271) | |
| MAY | 127,859 | 159,190 | 135,123 | (24,067) | 154,073 | (18,950) | |
| JUNE | 182,526 | 257,900 | 184,913 | (72,987) | 231,109 | (46,196) | |
| JUL | 288,193 | 374,400 | 241,356 | (133,044) | 308,146 | (66,790) | |
| AUG | 353,170 | 445,014 | 324,056 | (120,958) | 385,182 | (61,126) | |
| SEP | 403,997 | 604,376 | 392,121 | (212,255) | 462,219 | (70,097) | |
| OCT | 455,982 | 841,882 | 542,869 | (299,013) | 539,255 | 3,614 | |
| NOV | 519,923 | 879,656 | 638,014 | (241,642) | 616,291 | 21,723 | |
| DEC | 574,849 | 955,131 | | | 693,328 | | |
| JAN | 658,107 | 1,014,460 | | | 770,364 | | |
| FEB | 726,029 | 1,064,994 | | | 847,401 | | |
| MAR | 805,509 | 1,131,247 | | | 924,437 | | (38,000) |



Nov-20

CUMULATIVE BREAKDOWN:

| DVDEVCT/DVDEVRND | Code | Actual (Cumulative) | Budget | (Monthly) |
|---------------------------------|------------|---------------------|----------------|---------------|
| Planning Application Fees | 94300/3009 | 537,438 | 542,086 | 81,347 |
| Other | 94300/9999 | 613 | 0 | 1,810 |
| Planning Performance Agreements | 94300/3012 | 35,000 | | 0 |
| Pre-application Fees | 94301 | 61,963 | 66,421 | 11,988 |
| Monitoring Fees | 94302 | 3,000 | 7,785 | |
| RECH-Other A/C'S | 98100 | | | |
| TOTAL | | 638,014 | 616,291 | 95,145 |